

Report To:	CCG Governing Body
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Title of Report:	Sustainability and Transformation Plan (STP) Update
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FOI Exemption Category:	Open
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Responsible Officer:	Debbie Graham, Head of Service Improvement Catherine Riley, Calderdale Sustainability and Transformation Plan
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CCG Leads:	Matt Walsh, Chief Officer
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Report Author and Job Title:	Debbie Graham, Head of Service Improvement Catherine Riley, Calderdale Sustainability and Transformation Plan
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Executive Summary:	<ul style="list-style-type: none"> • Development of the STP is a critical planning document for Calderdale and its West Yorkshire Partners • Development of the West Yorkshire STP is being led by the Healthy Futures Programme Management Office. • Work on the Calderdale STP is progressing, led by the Health and Wellbeing Board. • Submission of key elements of the Calderdale STP is to take place prior to 21 October 2016 when the West Yorkshire STP submission takes place to NHS England.
Finance/Resource Implications:	The STP will have an important influence in future investment in transformation both locally and at a West Yorkshire level.
Risk Assessment:	A view of risks will be developed as the work progresses.
Legal Implications:	None identified at this stage
Health Benefits:	The STP locally is being developed to deliver the triple aim of; better health, better care and better value.
Staffing/Workforce	The CCG has identified how CCG staff will play into the

Implications:	different work-streams and forums established as part of West Yorkshire STP development. Local partners have agreed a small leadership team to take forward the development work at a Calderdale level
Outcome of Equality Impact Assessment:	To be undertaken as part of the assurance requirements for individual programmes of work within the STP
Recommendation (s):	<p>It is recommended that the Governing Body:</p> <ol style="list-style-type: none"> 1. Notes the update on the process for development of the Sustainability and Transformation Plans across West Yorkshire and Calderdale. 2. Notes the next steps articulated in this update report. 3. Delegates the authorisation of the October STP submission to a small group of Governing Body Members prior to 21 October.

1.0 Purpose of the Report

- 1.1 Provide an update on the process for development of the Sustainability and Transformation Plan for West Yorkshire.
- 1.2 Provide an update on the process for development of the Sustainability and Transformation Plan for Calderdale, linked to development of a Single Plan for Calderdale.

2.0 Background

- 2.1 The NHS Shared Planning Guidance requires every health and care system to come together to create an ambitious local blueprint for accelerating the implementation of the Five Year Forward View (5YFV).
- 2.2 Sustainability and Transformation Plans (STPs) are place-based, multi-year plans built around the needs of local populations. They will help to ensure that the investment secured in the Spending Review is not purely focused on sustaining individual organisations for another year, but is used to drive the transformation of patient experience and health outcomes over the longer-term.

3.0 West Yorkshire STP

- 3.1 The West Yorkshire (WY) footprint is one of 44 STPs that cover England. The WY approach, led by the Healthy Futures (HF) programme, is underpinned by the principle that primacy is retained at a local level. The WY approach is supported through involvement of; CCGs, local authorities, acute trusts and Healthwatch.
- 3.2 The Healthy Futures Programme has developed a view of what it sees as the important elements of the WY STP work:
 - The need to create more effective governance and decision making processes on service and finance at scale across West Yorkshire that strengthen local government, NHS and our partners' relationships, and maintain democratic legitimacy.
 - West Yorkshire acute trusts working together on acute reconfiguration based on specialised commissioning, network solutions and hyper acute stroke change
 - The sustainability of urgent care and acute services, the consultation underway within Calderdale and Huddersfield, and plans in Mid-Yorkshire footprint
 - The significant potential developments in specialist mental health provision to address developments in CAMHs (Child and Adolescent Mental Health) and Forensic Care
 - The creation of locally integrated systems that adopt Accountable Care System principles, network contracts and new provider arrangements
 - New models of primary care
 - Significant and fundamental shifts in approaches to engagement, co-production and supported self-care.
- 3.3 Development of the WY plan is based on the mitigation of three gaps; outcomes, quality and finance.

- **Finance.** Work is on-going with CCG, local authority and acute trust finance leads in order to fully complete a view of the financial gap for WY and actions to mitigate that gap. A high level view of the potential Right Care opportunities for each CCG has also been collected by the Healthy Futures team in order to understand how much of the financial gap can be mitigated by realising potential additional opportunities.
- **Outcomes and Quality.** The Healthy Futures Team has sought views from the STP footprints on key themes and outcomes being identified at a local level to support the work on mitigation of outcome and quality gaps. This work is currently being undertaken for submission in October.

3.4 A checkpoint submission was made to NHSE by the Healthy Futures team in June and again in September. Feedback for the WY submission was primarily around the need to strengthen the primary care elements of plans and continue work to develop a firm view of the financial gaps. Final submission of a WY STP to NHSE will take place on 21 October 2016.

4.0 Calderdale STP – A Single Plan for Calderdale

4.1 The Health and Well-Being Board in Calderdale has taken a positive and proactive approach to development of a Calderdale STP, with workshops being held in May, June, August and September to support STP development. This work is underpinned by:

- The appetite of the HWBB to become a central point for STP development, and to ensure that we maximise opportunities to attract funding into Calderdale.
- The opportunities the work presents to strengthen both commissioning and transformational activities within Calderdale, and develop plans for new care models that improve the lives of local people.
- The ambition to develop a Single Plan for Calderdale, bringing together opportunities to align the work undertaken by health and social care with those of; children and young people's services public health, the third sector, economy and environment, education, employment and communities.
- The aspiration to continue to have on-going and meaningful conversations with our public and patients.
- Checkpoint submissions made in June and September from Calderdale, which were framed around the work and thinking carried out by the HWBB.
- The identification of a small multi-agency leadership team which is developing the initial Calderdale STP, working closely with HWBB.

4.1 During this period, updates on STP development have been shared with HWBB as set out above, the CCG's Governing Body at informal workshops, and CCG's Senior Management Team also receives regular updates on progress.

5.0 Next Steps

5.1 In terms of next steps:

- The STP leadership team will continue to refine the STP submission for Calderdale, and supply information as requested to the HF Team prior to 21 October.
- The HF Team will then submit the WY STP to NHSE on 21 October.

- The HF Team are then expected to publish the full WY STP around 24 October.
- The HWBB will receive an update on the October submission at their formal meeting on 27 October.

6.0 Recommendations

6.1 It is recommended that the Governing Body:

1. Notes the update on the process for development of the Sustainability and Transformation Plans across West Yorkshire and Calderdale.
2. Notes the next steps articulated in this update report.
3. Delegates the authorisation of the October STP submission to a small group of Governing Body Members prior to 21 October.